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**Department of War
Fiscal Year (FY) 2027 Budget Estimates**

April 2026



Office of the Secretary Of Defense

Defense-Wide Justification Book Volume 1 of 2

Procurement, Defense-Wide

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Office of the Secretary Of Defense • Budget Estimates FY 2027 • Procurement

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Department of War
 FY 2027 President's Budget
 Exhibit P-1
 Total Obligational Authority
 DoW Component Summary
 (Dollars in Thousands)

Apr 2026

<u>Appropriation Summary</u>	FY 2025	FY 2026	FY 2026 PL 119-21	FY 2026 Total
	Actuals	Discretionary Enacted	Spend Plan	
Procurement, Defense-Wide	473,814	939,707	1,178,207	2,117,914
Total Defense-Wide	473,814	939,707	1,178,207	2,117,914
Grand Total Department of War	473,814	939,707	1,178,207	2,117,914

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Department of War
FY 2027 President's Budget
Exhibit P-1
Total Obligational Authority
DoW Component Summary
(Dollars in Thousands)

Apr 2026

<u>Appropriation Summary</u>	FY 2027 Discretionary Request	FY 2027 Mandatory Request	FY 2027 Total
Procurement, Defense-Wide	213,031	30,500,000	30,713,031
Total Defense-Wide	213,031	30,500,000	30,713,031
Grand Total Department of War	213,031	30,500,000	30,713,031

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Defense-Wide
FY 2027 President's Budget
Exhibit P-1
Total Obligational Authority
Defense Summary
(Dollars in Thousands)

Apr 2026

<u>Appropriation Summary</u>	FY 2026			FY 2026 Total
	FY 2025 Actuals	Discretionary Enacted	FY 2026 PL 119-21 Spend Plan	
Procurement, Defense-Wide	473,814	939,707	1,178,207	2,117,914
Total Defense-Wide	473,814	939,707	1,178,207	2,117,914

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Defense-Wide
FY 2027 President's Budget
Exhibit P-1
Total Obligational Authority
Defense Summary
(Dollars in Thousands)

Apr 2026

<u>Appropriation Summary</u>	FY 2027 Discretionary Request	FY 2027 Mandatory Request	FY 2027 Total
Procurement, Defense-Wide	213,031	30,500,000	30,713,031
Total Defense-Wide	213,031	30,500,000	30,713,031

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Department of War
FY 2027 President's Budget
Exhibit P-1
Total Obligational Authority
(Dollars in Thousands)

Apr 2026

Organization: Procurement, Defense-Wide	FY 2025	FY 2026	FY 2026 PL 119-21	FY 2026 Total
	Actuals	Discretionary Enacted	Spend Plan	
Secretary of Defense, OSD	473,814	939,707	1,178,207	2,117,914
Total Defense-Wide	473,814	939,707	1,178,207	2,117,914

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Department of War
FY 2027 President's Budget
Exhibit P-1
Total Obligational Authority
(Dollars in Thousands)

Apr 2026

Organization: Procurement, Defense-Wide	FY 2027 Discretionary Request	FY 2027 Mandatory Request	FY 2027 Total
Secretary of Defense, OSD	213,031	30,500,000	30,713,031
Total Defense-Wide	213,031	30,500,000	30,713,031

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Defense-Wide
FY 2027 President's Budget
Exhibit P-1
Total Obligational Authority
0300D Budget Activity Summary
(Dollars in Thousands)

Apr 2026

Appropriation: Procurement, Defense-Wide

	FY 2025	FY 2026	FY 2026 PL 119-21	FY 2026 Total
	Actuals	Discretionary Enacted	Spend Plan	
<u>Budget Activity</u>				
01. Major equipment	473,814	939,707	1,178,207	2,117,914
Total Procurement, Defense-Wide	473,814	939,707	1,178,207	2,117,914

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Defense-Wide
FY 2027 President's Budget
Exhibit P-1
Total Obligational Authority
0300D Budget Activity Summary
(Dollars in Thousands)

Apr 2026

Appropriation: Procurement, Defense-Wide

	FY 2027 Discretionary Request	FY 2027 Mandatory Request	FY 2027 Total
<u>Budget Activity</u>			
01. Major equipment	213,031	30,500,000	30,713,031
Total Procurement, Defense-Wide	213,031	30,500,000	30,713,031

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Defense-Wide
 FY 2027 President's Budget
 Exhibit P-1
 Total Obligational Authority
 0300D Detail
 (Dollars in Thousands)

Apr 2026

Appropriation: 0300 Procurement, Defense-
 Wide

FY 2026 Discretionary FY 2026 PL 119-21 Spend
 Enacted Plan

FY 2025 Actuals

FY 2026 Total

Line No	Item Nomenclature	Ident Code	Sec	Qty	Cost	Qty	Cost	Qty	Cost	Qty	Cost
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Budget Activity 01: Major equipment

Major Equipment, OSD

2	Major Equipment, OSD	A	U		473,814		939,707		1,178,207		2,117,914
Total Major equipment					473,814		939,707		1,178,207		2,117,914
Total Procurement, Defense-Wide					473,814		939,707		1,178,207		2,117,914

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Defense-Wide
 FY 2027 President's Budget
 Exhibit P-1
 Total Obligational Authority
 0300D Detail
 (Dollars in Thousands)

Apr 2026

Appropriation: 0300 Procurement, Defense-Wide			FY 2027 Discretionary Request		FY 2027 Mandatory Request		FY 2027 Total		
Line No	Item Nomenclature	Ident Code	Sec	Qty	Cost	Qty	Cost	Qty	Cost
<u>Budget Activity 01: Major equipment</u>									
Major Equipment, OSD									
2	Major Equipment, OSD	A	U		213,031		30,500,000		30,713,031
Total Major equipment					213,031		30,500,000		30,713,031
Total Procurement, Defense-Wide					213,031		30,500,000		30,713,031

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Office of the Secretary Of Defense • Budget Estimates FY 2027 • Procurement

Line Item Table of Contents (by Appropriation then Line Number)

Appropriation 0300D: Procurement, Defense-Wide

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Line Item Title	Line Item Number	Line #	BA	BSA	Page
Major Equipment, OSW	30	2	01	01.....	Volume 1 - 1

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Executive Summary for Procurement, Defense-Wide Office of the Secretary of War

Table 1: Funding Overview

	<u>FY 2025 (\$K)</u>	<u>FY 2026 (\$K)</u>	<u>FY 2027 (\$K)</u>
Discretionary	\$473,814	\$939,707	\$213,031
Mandatory	\$0	\$1,178,207	\$30,500,000
Total	\$473,814	\$2,117,914	\$30,713,031

Table 2: Detailed Mandatory Breakout

<u>BLI</u>	<u>Reconciliation Bin Title</u>	<u>FY 2025 (\$K)</u>	<u>FY 2026 (\$K)</u>	<u>FY 2027 (\$K)</u>
30	Low-Cost Weapons	\$0	\$1,178,207	\$0
30	Defense Industrial Base	\$0	\$0	\$1,000,000
30	Next Generation Technology and Autonomy	\$0	\$0	\$29,500,000
Mandatory Total		\$0	\$1,178,207	\$30,500,000

MANDATORY FUNDING JUSTIFICATION: The FY 2027 request for Procurement, Defense-Wide includes \$213,031 thousand of discretionary and \$30,500,000 thousand of mandatory for a total of \$30,713,031 thousand.

Defense Industrial Base

The mandatory funds provide the Office of the Under Secretary of War for Acquisition and Sustainment (OUSW(A&S)) with the means to establish the Department of War (DoW) National Security Investment Fund (NSIF). This fund is intended to address persistent underinvestment in manufacturing capacity, energy systems, communications networks, and logistics infrastructure. It will do so by investing in assets and capabilities that materially advance national security, thereby implementing Executive Order 14196, "A Plan for Establishing a U.S. Sovereign Wealth Fund."

Next Generation Technology and Autonomy

The mandatory funds support the Artificial Intelligence (AI) Arsenal initiative which is designed to maximize DoW and federal buying power for AI infrastructure. It enables the Department to transition from funding scattered clusters of Graphics Processing Units (GPUs) to an organized AI infrastructure portfolio covering strategic to tactical AI compute requirements. The initiative includes the concurrent construction of a full portfolio of hardened, Sensitive Compartmented Information Facility (SCIF)-accredited data center facilities across multiple sites and the procurement and installation of the initial fleet of state-of-the-art GPUs and AI supercomputers within the newly built data centers.

The FY 2026 spend plan amount for Procurement, Defense-Wide includes \$939,707 thousand of discretionary and \$1,178,207 thousand of mandatory (reconciliation) for a total of \$2,117,914.

The FY 2025 spend plan amount for Procurement, Defense-Wide includes \$473,814 thousand of discretionary and \$0 thousand of mandatory (reconciliation) for a total of \$473,814.

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Exhibit P-40, Budget Line Item Justification: PB 2027 Office of the Secretary Of Defense **Date:** April 2026

Appropriation / Budget Activity / Budget Sub Activity: 0300D: Procurement, Defense-Wide / BA 01: Major Equipment / BSA 1: Major Equipment, OSD	P-1 Line Item Number / Title: 30 / Major Equipment, OSW
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ID Code (A=Service Ready, B=Not Service Ready): A	Program Elements for Code B Items: N/A	Other Related Program Elements: N/A
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Line Item MDAP/MAIS Code: N/A

Resource Summary	Prior Years	FY 2025	FY 2026	FY 2027 Base	FY 2027 OOC	FY 2027 Total	FY 2028	FY 2029	FY 2030	FY 2031	To Complete	Total
Procurement Quantity (<i>Units in Each</i>)	-	-	-	-	-	-	-	-	-	-	-	-
Gross/Weapon System Cost (<i>\$ in Millions</i>)	1,683.641	473.814	939.707	213.031	0.000	213.031	189.975	135.072	438.372	420.031	0.000	4,493.643
Less PY Advance Procurement (<i>\$ in Millions</i>)	-	-	-	-	-	-	-	-	-	-	-	-
Net Procurement (P-1) (<i>\$ in Millions</i>)	1,683.641	473.814	939.707	213.031	0.000	213.031	189.975	135.072	438.372	420.031	0.000	4,493.643
Plus CY Advance Procurement (<i>\$ in Millions</i>)	-	-	-	-	-	-	-	-	-	-	-	-
Total Obligation Authority (<i>\$ in Millions</i>)	1,683.641	473.814	939.707	213.031	0.000	213.031	189.975	135.072	438.372	420.031	0.000	4,493.643

(The following Resource Summary rows are for informational purposes only. The corresponding budget requests are documented elsewhere.)

Initial Spares (<i>\$ in Millions</i>)	-	-	-	-	-	-	-	-	-	-	-	-
Flyaway Unit Cost (<i>\$ in Millions</i>)	-	-	-	-	-	-	-	-	-	-	-	-
Gross/Weapon System Unit Cost (<i>\$ in Millions</i>)	-	-	-	-	-	-	-	-	-	-	-	-

Description:

The Office of the Secretary of War (OSW) is the principal staff element of the Secretary of War in the exercise of policy development, planning, resource management, fiscal management, and program evaluation responsibilities. In addition to the immediate offices of the Secretary of War (SECWAR) and Deputy Secretary of War (DEPSECWAR), the OSW includes sixteen Principal Staff Assistants (PSAs) and associated Defense Agency/Field Activities that assist in carrying out assigned responsibilities. The OSW Procurement, Defense-Wide budget line item supports OSW procurement programs that further the Department's efforts to defend the homeland, supercharge the defend industrial base, and develop next generation technologies.

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Exhibit P-40, Budget Line Item Justification: PB 2027 Office of the Secretary Of Defense **Date:** April 2026

Appropriation / Budget Activity / Budget Sub Activity: 0300D: Procurement, Defense-Wide / BA 01: Major Equipment / BSA 1: Major Equipment, OSD	P-1 Line Item Number / Title: 30 / Major Equipment, OSW
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ID Code (A=Service Ready, B=Not Service Ready): A	Program Elements for Code B Items: N/A	Other Related Program Elements: N/A
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Line Item MDAP/MAIS Code: N/A

Exhibits Schedule					Prior Years	FY 2025	FY 2026	FY 2027 Base	FY 2027 OOC	FY 2027 Total
Exhibit Type	Title*	Subexhibits	ID CD	MDAP/MAIS Code	Quantity / Total Cost (Each) / (\$ M)	Quantity / Total Cost (Each) / (\$ M)	Quantity / Total Cost (Each) / (\$ M)	Quantity / Total Cost (Each) / (\$ M)	Quantity / Total Cost (Each) / (\$ M)	Quantity / Total Cost (Each) / (\$ M)
P-5	1 / CAPE - Procurement Programs				- / 208.675	- / 1.257	- / 1.295	- / 1.230	- / -	- / 1.230
P-5	2 / OUSW(A&S) - Procurement Programs	P-5a			- / 942.610	- / 71.660	- / 612.188	- / 81.796	- / -	- / 81.796
P-5	3 / OUSW(R&E) - Accelerate the Procurement and Fielding of Innovative Technologies				- / 532.356	- / 400.897	- / 325.533	- / 100.000	- / 0.000	- / 100.000
P-5	4 / OUSW(R&E) - Mission Engineering and Integration Activity				- / -	- / -	- / -	- / 12.000	- / -	- / 12.000
P-5	5 / OUSW(R&E) - Artificial Intelligence Arsenal Strategy Development			B	- / -	- / -	- / -	- / 0.000	- / -	- / 0.000
P-5	6 / OUSW(P) - RRMCOOP				- / -	- / -	- / 0.691	- / 10.894	- / 0.000	- / 10.894
P-5	7 / OUSW(P) - Other COOP				- / -	- / -	- / -	- / 3.400	- / -	- / 3.400
P-5	8 / OUSW(I&S) - Advanced Intelligence Capabilities				- / -	- / -	- / -	- / 3.711	- / -	- / 3.711
P-40	Total Gross/Weapon System Cost				- / 1,683.641	- / 473.814	- / 939.707	- / 213.031	- / 0.000	- / 213.031

*Title represents 1) the Number / Title for Items; 2) the Number / Title [DODIC] for Ammunition; and/or 3) the Number / Title (Modification Type) for Modifications.

Note: Totals in this Exhibit P-40 set may not be exact or sum exactly due to rounding.

Justification:

The FY 2027 request for Procurement, Defense-Wide includes \$213,031 thousand of discretionary and \$30,500,000 thousand for mandatory for a total of \$30,713,031 thousand. The mandatory funds the Artificial Intelligence (AI) Arsenal initiative which is designed to maximize DoW and federal buying power for AI infrastructure. It enables the Department to transition from funding scattered clusters of Graphics Processing Units (GPUs) to an organized AI infrastructure portfolio covering strategic to tactical AI compute requirements. The initiative includes the concurrent construction of a full portfolio of hardened, Sensitive Compartmented Information Facility (SCIF)-accredited data center facilities across multiple sites and the procurement and installation of the initial fleet of state-of-the-art GPUs and AI supercomputers within the newly built data centers. The mandatory funds also provide the Office of the Under Secretary of War for Acquisition and Sustainment (OUSW(A&S)) with the means to establish the Department of War (DoW) National Security Investment Fund (NSIF). This fund is intended to address persistent underinvestment in manufacturing capacity, energy systems, communications networks, and logistics infrastructure. It will do so by investing in assets and capabilities that materially advance national security, thereby implementing Executive Order 14196, "A Plan for Establishing a U.S. Sovereign Wealth Fund." The FY 2027 mandatory funds are different from the FY 2026 mandatory funds that support the Department's Accelerate the Procurement and Fielding of Innovative Technologies (APFIT) program.

The FY 2026 spend plan amount for Procurement, Defense-Wide includes \$939,707 thousand of discretionary and \$1,178,207 thousand for mandatory for a total of \$2,117,914 thousand.

The FY 2025 spend plan amount for Procurement, Defense-Wide includes \$473,814 thousand of discretionary and \$0 thousand for mandatory for a total of \$473,814 thousand.

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Exhibit P-5, Cost Analysis: PB 2027 Office of the Secretary Of Defense **Date:** April 2026

Appropriation / Budget Activity / Budget Sub Activity: 0300D / 01 / 1	P-1 Line Item Number / Title: 30 / Major Equipment, OSW	Item Number / Title [DODIC]: 1 / CAPE - Procurement Programs
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ID Code (A=Service Ready, B=Not Service Ready) :	MDAP/MAIS Code:
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Resource Summary	Prior Years	FY 2025	FY 2026	FY 2027 Base	FY 2027 OOC	FY 2027 Total
Procurement Quantity <i>(Units in Each)</i>	-	-	-	-	-	-
Gross/Weapon System Cost <i>(\$ in Millions)</i>	208.675	1.257	1.295	1.230	-	1.230
Less PY Advance Procurement <i>(\$ in Millions)</i>	-	-	-	-	-	-
Net Procurement (P-1) <i>(\$ in Millions)</i>	208.675	1.257	1.295	1.230	-	1.230
Plus CY Advance Procurement <i>(\$ in Millions)</i>	-	-	-	-	-	-
Total Obligation Authority <i>(\$ in Millions)</i>	208.675	1.257	1.295	1.230	-	1.230

(The following Resource Summary rows are for informational purposes only. The corresponding budget requests are documented elsewhere.)

Initial Spares <i>(\$ in Millions)</i>	-	-	-	-	-	-
Gross/Weapon System Unit Cost <i>(\$ in Millions)</i>	-	-	-	-	-	-

Note: Subtotals or Totals in this Exhibit P-5 may not be exact or sum exactly due to rounding.

Cost Elements	Prior Years			FY 2025			FY 2026			FY 2027 Base			FY 2027 OOC			FY 2027 Total		
	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)
Hardware - IT Hardware, Equipment, Software, and Licenses Cost																		
Recurring Cost																		
IT Hardware, Equipment, Software, and Licenses	-	-	185.711	-	-	0.600	-	-	0.473	-	-	0.371	-	-	-	-	-	0.371
<i>Subtotal: Recurring Cost</i>	-	-	<i>185.711</i>	-	-	<i>0.600</i>	-	-	<i>0.473</i>	-	-	<i>0.371</i>	-	-	-	-	-	<i>0.371</i>
<i>Subtotal: Hardware - IT Hardware, Equipment, Software, and Licenses Cost</i>	-	-	<i>185.711</i>	-	-	<i>0.600</i>	-	-	<i>0.473</i>	-	-	<i>0.371</i>	-	-	-	-	-	<i>0.371</i>
Support - Long Range Planning -- Internet DMZ Migration Services Cost																		
Long Range Planning -- Internet DMZ Migration Services	-	-	22.964	-	-	0.657	-	-	0.822	-	-	0.859	-	-	-	-	-	0.859
<i>Subtotal: Support - Long Range Planning -- Internet DMZ Migration Services Cost</i>	-	-	<i>22.964</i>	-	-	<i>0.657</i>	-	-	<i>0.822</i>	-	-	<i>0.859</i>	-	-	-	-	-	<i>0.859</i>
Gross/Weapon System Cost	-	-	208.675	-	-	1.257	-	-	1.295	-	-	1.230	-	-	-	-	-	1.230

Remarks:

The Director, Cost Assessment and Program Evaluation (D, CAPE) provides the Department of War (DoW) with timely, insightful, and non-advocate analysis on resource allocation and cost estimation problems to deliver the optimum portfolio of military capabilities through efficient and effective use of each taxpayer dollar. To continue to enhance and deliver products focused on future force planning and analysis CAPE will continue to increase use of collaboration tools and technologies and web/cloud-based delivery of key products. The CAPE procurement program supports these activities such as through audio-visual technologies, computing and storage, and processing capabilities including improvements in VTC, modeling, and distribution of information.

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Exhibit P-5, Cost Analysis: PB 2027 Office of the Secretary Of Defense	Date: April 2026
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Appropriation / Budget Activity / Budget Sub Activity: 0300D / 01 / 1	P-1 Line Item Number / Title: 30 / Major Equipment, OSW	Item Number / Title [DODIC]: 1 / CAPE - Procurement Programs
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ID Code (A=Service Ready, B=Not Service Ready) :	MDAP/MAIS Code:
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In FY 2025 CAPE procurement supported audio visual system improvements, computing capacity and storage (including cloud-based) and other computer systems and tools that allow CAPE analysts to conduct research, technical analyses, and collaborative studies within CAPE and with other DoW agencies.

The FY 2027 request continues CAPE's FY 2026 procurement initiatives, focusing on the procurement of improved technology including robust computer and data analysis systems including software, and models; as well as audio visual capabilities, computing capabilities, and specialized workstations or workstation upgrades that support in-house-developed software and other DoW developed simulation models and applications that enable CAPE to perform its mission and unique business functions. These capabilities allow CAPE analysts to support mission functions such as: conducting Program Review, Program Objective Memorandum (POM) coordination, Future Years Defense Plan (FYDP) development, and the collection, maintenance, and analysis of cost data, both developmental and operating and support costs. Additionally, these sophisticated tools allow CAPE analysts to conduct research, technical analyses, and collaborative studies within CAPE and with other DoW agencies and provide analysts with the flexibility of running simulation models. On-going improvement of audio visual (A/V) systems continue to be more critical to day-to-day operations. CAPE will maintain a steady state procurement program throughout the out years that aligns procurement expenditures for maximum efficiency to fund higher priority requirements in the Department while meeting analytic needs.

The decrease in requested funding between FY 2026 and FY 2027 funds reflects generated savings from implementation of the Department's priorities and administration goals.

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Exhibit P-5, Cost Analysis: PB 2027 Office of the Secretary Of Defense **Date:** April 2026

Appropriation / Budget Activity / Budget Sub Activity: 0300D / 01 / 1	P-1 Line Item Number / Title: 30 / Major Equipment, OSW	Item Number / Title [DODIC]: 2 / OUSW(A&S) - Procurement Programs
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ID Code (A=Service Ready, B=Not Service Ready) :	MDAP/MAIS Code:
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Resource Summary	Prior Years	FY 2025	FY 2026	FY 2027 Base	FY 2027 OOC	FY 2027 Total
Procurement Quantity (Units in Each)	-	-	-	-	-	-
Gross/Weapon System Cost (\$ in Millions)	942.610	71.660	612.188	81.796	-	81.796
Less PY Advance Procurement (\$ in Millions)	-	-	-	-	-	-
Net Procurement (P-1) (\$ in Millions)	942.610	71.660	612.188	81.796	-	81.796
Plus CY Advance Procurement (\$ in Millions)	-	-	-	-	-	-
Total Obligation Authority (\$ in Millions)	942.610	71.660	612.188	81.796	-	81.796
<i>(The following Resource Summary rows are for informational purposes only. The corresponding budget requests are documented elsewhere.)</i>						
Initial Spares (\$ in Millions)	-	-	-	-	-	-
Gross/Weapon System Unit Cost (\$ in Millions)	-	-	-	-	-	-

Note: Subtotals or Totals in this Exhibit P-5 may not be exact or sum exactly due to rounding.

Cost Elements	Prior Years			FY 2025			FY 2026			FY 2027 Base			FY 2027 OOC			FY 2027 Total		
	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)
Support - Procurement Support Programs Cost																		
Mentor Protege Program	-	-	665.552	-	-	33.455	-	-	15.379	-	-	26.006	-	-	-	-	-	26.006
Indian Financing Act	-	-	119.728	-	-	25.169	-	-	24.613	-	-	6.821	-	-	-	-	-	6.821
Counter small Unmanned Aircraft System (CsUAS) Activities	-	-	-	-	-	0.500	-	-	-	-	-	-	-	-	-	-	-	-
Domestic Prepare Against WMD	-	-	8.470	-	-	3.405	-	-	-	-	-	-	-	-	-	-	-	-
Small Business and Academia Cybersecurity Maturity Model Certification (CM-MC)	-	-	20.000	-	-	5.004	-	-	526.874	-	-	3.365	-	-	-	-	-	3.365
Defense Industrial Base & Supply Chain Resiliency	-	-	100.000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CWMD Systems Procurement	-	-	12.002	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Enterprise Portals	-	-	16.858	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rad/Nuc Def Mod Proc ^(f)	-	-	-	-	-	4.127	0.409	13	5.322	-	-	5.779	-	-	-	-	-	5.779
Sustainment Transition Capabilities (F-35 Section 142) ^(f)	-	-	-	-	-	-	20.000	2	40.000	18.552	2	37.104	-	-	-	18.552	2	37.104
ChemBio Weapons Elim Tech Proc	-	-	-	-	-	-	-	-	-	-	-	2.721	-	-	-	-	-	2.721

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Exhibit P-5, Cost Analysis: PB 2027 Office of the Secretary Of Defense		Date: April 2026
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ID Code (A=Service Ready, B=Not Service Ready) :		MDAP/MAIS Code:

Note: Subtotals or Totals in this Exhibit P-5 may not be exact or sum exactly due to rounding.

Cost Elements	Prior Years			FY 2025			FY 2026			FY 2027 Base			FY 2027 OOC			FY 2027 Total		
	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)
<i>Subtotal: Support - Procurement Support Programs Cost</i>	-	-	942.610	-	-	71.660	-	-	612.188	-	-	81.796	-	-	-	-	-	81.796
Gross/Weapon System Cost	-	-	942.610	-	-	71.660	-	-	612.188	-	-	81.796	-	-	-	-	-	81.796

Remarks:

The FY 2027 request for the Office of the Under Secretary of War for Acquisition and Sustainment (OUSW(A&S)) includes \$81,796 thousand of discretionary and \$1,000,000 thousand of mandatory for a total of \$1,081,796 thousand. The mandatory funds the establishment of National Security Investment Fund. This fund is intended to address persistent underinvestment in manufacturing capacity, energy systems, communications networks, and logistics infrastructure. It will do so by investing in assets and capabilities that materially advance national security, thereby implementing Executive Order 14196, "A Plan for Establishing a U.S. Sovereign Wealth Fund." The FY 2027 funds are different from the FY 2026 funds that supported the procurement of low-cost weapons.

The FY 2026 spend plan amount for procurement, defense-wide OUSW(A&S) includes \$612,188 thousand of discretionary and \$148,207 thousand of mandatory (reconciliation) for a total of \$760,395 thousand.

The FY 2025 spend plan amount for procurement, defense-wide includes OUSW(A&S) includes \$71,660 thousand of discretionary and \$0 thousand of mandatory (reconciliation) for a total of \$71,660 thousand.

The DoW Mentor-Protégé Program (MPP) is authorized under 10 U.S.C. 4902. Through this program the department incentivizes major DoW contractors to furnish and assist small business concerns in enhancing their capabilities to perform as subcontractors and viable suppliers under DoW contracts and other federal government and commercial contracts. This program helps to sustain a competitive supplier base which contributes to affordability in current and future defense acquisitions. MPP also works to enable small businesses to effectively meet the Department's industrial base challenges by ensuring small businesses utilization into the Department's major acquisition programs. The DoW MPP works to address those critical gaps and challenges the industrial base faces as noted in the 2026 National Defense Strategy and Executive Order 13806 through the utilization of socio-economic disadvantaged small businesses and identifies small businesses that possess unique mission-critical capabilities in support of the warfighter. The MPP is also focused on implementing a five-year pilot program by providing up to 25 percent of reimbursement to protégés who are eligible when implementing an engineering, software development, or manufacturing customization to ensure that technology developed by protégé firms will be ready for integration into a DoW program or system.

FY 2026 yielded an 11 percent increase of new mentors. Funding supported 66 performing agreements, 52 that align and support critical technology areas with the balance that contribute to ongoing system enhancements, functional support and integration, manufacturing, and interoperability of intelligence all continuing our build of the industrial base. The protege pilot program has funded 46 percent of participating protege companies with 25 percent reimbursement focused on engineering, manufacturing and/or software development.

The FY 2027 request for DoW MPP continues to build on efforts from FY 2026 to provide small, non-traditional, and new entrant businesses with developmental assistance focused on expanding and integrating their technical abilities, knowledge, capacity, and participation in DoW contracting. This supports the Department's priority to reestablish deterrence and serves to multiply and build partnerships with innovative businesses that are critical to aiding the nation in maintaining technological superiority, military advantage, and national security. FY 2027 DoW MPP funding supports strengthening and innovating defense supply chains by increasing the participation of small, non-traditional, and new entrant businesses in defense programs and procurements through targeted developmental assistance partnerships between them and more experienced defense prime contractors. Priority areas will include manufacturing, shipbuilding, aerospace, and more, and will include enabling sectors like strategic and critical minerals. Funding will also support their cybersecurity readiness, per FY 2019 NDAA, Section 1644(k) (Public Law 115-232), through training and technical assistance to help them conduct self-assessments and readiness checks and maintain compliance with the NIST 800-171 cybersecurity requirements to ensure a standardized level of protection for the Defense Industrial Base. The training and technical assistance tools will also be expanded to include Foreign Ownership, Control, or Influence (FOCI) education and mitigation tools as required by 15 USC § 638 note. Additionally, the FY 2027 funding supports expanding the use of DoW MPP within the Department to enhance cost savings and broaden participation for small businesses. The funding will also continue efforts of the Manufacturing Innovation Institutes Pilot program to support small- and medium-sized manufacturers in alignment with the Department's priorities to revive the Defense Industrial Base. The funding will also provide developmental assistance to small businesses to align with both

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ID Code (A=Service Ready, B=Not Service Ready) :		MDAP/MAIS Code:
<p>the Secretary of War and DoW Service Component and Other Defense Agency (ODA) requirements toward essential national security requirements, fill critical defense procurement or sustainment needs, and resolve operational challenges.</p> <p>The Indian Incentive Program is authorized by U.S.C. 1544 of the Indian Financing Act of 1974. In 1998, Congress began providing annual funds through the DoW Appropriation Act for the DoW Indian Incentive Program. The program seeks to boost Native American economic development, increase partnerships with Native American businesses in the Defense Industrial Base, and act as a catalyst for teaming and subcontracting with Native companies to meet the Department's mission requirements. The program motivates prime contractors to utilize Native American-owned enterprises by providing a five percent rebate on subcontracted work performed by those companies. DoW prime contractors with a subcontract worth \$500,000 or more are eligible for payment and must subcontract with one of the following companies: Federally Recognized American Indian Organizations, Indian-Owned economic enterprises, and small businesses owned by members of recognized tribes, Native Alaskans, or Native Hawaiians. By generating subcontracts to the aforementioned entities, the Indian Incentive Program fulfills its purpose as an economic multiplier for Native American communities.</p> <p>60 percent of FY 2026 rebate payments supported military weapon systems and mission priorities.</p> <p>The FY 2027 request for the Indian Incentive Program continues to build on efforts from FY 2026 to support rebate payments to prime contractors who utilize eligible Native American-owned businesses. On average, the program funds over 140 rebates across major DoW services, agencies, and sub-commands. Over the past decade, the Indian Incentive Program has significantly impacted various industries, including construction, manufacturing, professional and scientific services, waste management, and information technology, with participation from over 100 DoW primes and more than 100 different Native-owned businesses. Participating Native American enterprises view the program as playing a crucial role in securing DoW contracts, with 46 percent directly crediting their contract wins to the program. The Indian Incentive Program will persist in building a broad industrial base by fostering collaborations between Native-owned enterprises and primes, thereby enhancing economic growth and efficiency. The program commitment to increased outreach in 2027 forecasts a continued vigorous interest in program fostering continued partnership and economic development for the Native American community.</p> <p>The Small Business and Academia Cybersecurity Maturity Model Certification (CM-MC) assists small businesses and academic institutions in achieving the cybersecurity maturity levels needed or required, the DoW Office of Industrial Base Growth initiated the development of Project Spectrum - a comprehensive platform to provide the tools and training needed to increase cybersecurity awareness and maintain compliance in accordance with DoW contracting requirements. Project Spectrum offers heightened, free-to-the-user cybersecurity awareness tools and training resources. This platform is an extremely valuable asset for small businesses and academic institutions that may be particularly susceptible to cyber threats due to funding and other resource limitations. The Project Spectrum platform provides up-to-date cybersecurity compliance and policy best practices and educates users on relevant topics that can affect business risk management. Their team of cyber advisors and outreach specialists share the tools and information small businesses and academic institutions need to thwart exploitation of various vulnerabilities like phishing, malware, and other cybersecurity threats. Supporting cyber resilience within the small business industrial base is key to enabling these companies to address industrial base gaps across the Department. Cybercriminals know that small businesses are the most resource constrained, high value targets in the defense supply chain so they repeatedly target companies that are often unprepared to prevent those attacks. Protecting DoW information and capabilities from these increasingly sophisticated threats posed by foreign competitors and adversaries remains a critical national security priority for the Department.</p> <p>As of April 2026 (FY 2026) CM-MC funding has yielded 3,399 companies accessing our platform resulting in 2,507 new registrants to our comprehensive platform. The program has assisted 874 firms with self assessments for CM-MC Level 1 compliance and an additional 322 for CM-MC Level 2 compliance. There have been 1,257 training courses completed and an average Cyber Advisor engagement rate of 18 firms per week.</p> <p>The FY 2027 request for CM-MC funding continues efforts from FY 2026 in providing a comprehensive platform offering free cybersecurity tools and training to help small businesses and academic institutions meet DoW contracting requirements. The platform provides up-to-date best practices and expert advice to help users thwart cyber threats like phishing and malware, which they are often unprepared to prevent due to resource limitations. Protecting these high-value targets in the defense supply chain is a critical national security priority to shield DoW information from sophisticated foreign adversaries.</p> <p>The Radiological/Nuclear Defense Capability Development (RNDCD) program fields modern radiological and nuclear (R/N) detection and identification capabilities to the Joint Force and the National Guard Bureau. This program is foundational to the 2026 National Defense Strategy's number one priority: to Defend the US Homeland. RNDCD addresses the challenges of keeping pace with our increasingly nuclear-capable adversaries by developing and fielding modern R/N detection and identification capabilities that are networked into secure and hardened communications, command, and control (C3) systems. The Radiological and Nuclear Defense Gear Modernization and Procurement efforts support these efforts by procuring advanced capabilities that enable the Department to prevent R/N attacks on the homeland and to survive and prevail in an R/N contested environment. This program is specifically geared to provide improved R/N detection, indication, and identification capabilities for domestic prevention forces and to the warfighter by upgrading obsolete equipment, directly supporting the NDS imperative to supercharge the U.S. defense industrial base.</p>		

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Exhibit P-5, Cost Analysis: PB 2027 Office of the Secretary Of Defense		Date: April 2026
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ID Code (A=Service Ready, B=Not Service Ready) :		MDAP/MAIS Code:
<p>The RNDCD portfolio executes along cohesive lines of effort (LOEs) designed to prepare the Joint Force for a future operating environment in which adversary pursuit or possession of WMDs pose threats ranging from existential to tactical. The Office of the Secretary of War uses the RNDCD portfolio to invest strategically in projects across the Military Services, Combatant Commands, and Defense Agencies. By building a R/N resilient Joint Force and National Guard Bureau, this program contributes to nuclear deterrence by denying any strategic advantage our adversaries may perceive in using nuclear weapons on the homeland or Joint Force stationed abroad. By ensuring the Department's strategic direction aligns with the National Defense Strategy's priorities, the RNDCD Program enables DoW to: prepare for and respond to any emergency involving nuclear and/or radiological events in the United States; provide a capability for the Joint Force to withstand, operate through, and recover from an R/N event; improve resilience; and promote integrated layered deterrence of WMD with state, local, and other federal agencies.</p> <p>Funding is prioritized for projects that close Joint Force and National Guard capability gaps. An annual investment strategy is used to meet emergent operational and capability needs validated by the Joint Force and the National Guard Bureau, yielding new fielded capabilities within one to three years. Through the Radiological and Nuclear Defense Gear Modernization and Procurement PE, the department strategically procures modern R/N detection and identification equipment through rapid acquisition pathways for units that lack organic procurement capabilities or have critical requirements for emergent capabilities to address R/N threats. This program leverages significant science and technology (S&T) investments made by the Department of War, other Federal agencies, and industry.</p> <p>The FY 2027 request for the RNDCD program supports the procurement of modern Man Portable Radiation Detector Systems (MRDS) for the National Guard Bureau and support limited procurement for specialized units. The MRDS leverages prior DoW Research, Development, Test, and Evaluation (RDT&E) investments and offers the most state-of-the art R/N detection and identification capabilities which are fully integrated into a comprehensive communication, command, and control software system.</p> <p>The OUSW(A&S) requirement for the Sustainment Transition Capabilities PE 0606829D8Z / F-35 funding was a New Start in FY 2026. The \$40M in FY 2026 is required to accomplish FY22 NDAA Section 142 which requires the Department to transition Sustainment functions from the F-35 Joint Program Office to the Military Departments (MILDEPs) of the Air Force and Navy no later than end of 2027. The Under Secretary of Defense (USD) Acquisition & Sustainment (A&S) Report to Congress dated 30 January 2023, states that the MILDEPs will achieve Initial Operating Capability (IOC) by end of 2027 to act as the Inventory Control Point (ICP) and reach Full Operating Capability (FOC) by end of 2029. Additionally, for NDAA Section 142 to effectively occur, FY24 NDAA Section 1005 mandates that the Department achieve an unmodified audit opinion by the end of 2028. The procurement funding will be used to accomplish purchase of Provisioning and Cataloging Data to support the MILDEPs to provisioning and cataloging F-35 Parts into the Federal Logistics Information System and creating National Stock Numbers for the Joint Spares Pool. FY 2026 funds are expected to fund Joint Initial Item Listing data across 23 data elements for all parts in the Joint Spares Pool that have demonstrated an operational requirement in the last several years, including repairable parts (~1,800 parts) and a significant number of maintenance significant impact consumables (MSI) (~1,150 parts). This program also has a RDT&E New Start to accomplish efforts in tandem with the procurement funding to meet the Congressional mandates for F-35 sustainment transitions deadlines.</p> <p>The FY 2027 request for Sustainment Transition Capabilities supports the Department's compliance with Section 142 of the FY 2022 NDAA. The funding continues the new start program from FY 2026, providing the necessary resources to execute the transfer of F-35 sustainment functions from the Joint Program Office to the appropriate Military Departments (Air Force and Navy) no later than the end of calendar year 2027. The Under Secretary of Defense (USD) for Acquisition & Sustainment (A&S) Report to Congress dated 30 January 2023, states that the MILDEPs will achieve IOC by end of 2027 to act as the ICP and reach FOC by end of 2029. Additionally, for FY 2022 NDAA Section 142 to effectively occur, FY 2024 NDAA Section 1005 mandates that the Department achieve an unmodified audit opinion by the end of 2028. To achieve both statutory requirements and allow the MIPDEPs to assume ICP control by the end of 2027, the Department requires a LogIT network that will facilitate necessary data exchange via Department standard DLMS transactions and the F-35 prime vendor systems. Once the network is established the Department's financial and business systems will have enabled capability for full asset visibility, financial transactions, and ICPs accountability operations. This investment will deliver that data architecture design, implementation, and capability which will provide the MILDEPs with the necessary asset visibility and controls to assume full ICP responsibilities from the prime vendors.</p> <p>The Chemical and Biological Weapons Elimination (CBWE) Research and Development Activities support the Department's initiatives to rebuild our military and reestablish deterrence by ensuring a complete and enduring capability to assess and destroy chemical and biological weapons (CBW), regardless of location or operational environment. The CBWE Procurement program element provides for the procurement of CBW assessment, disablement, and destruction equipment. This program funds costs for design, acquisition, fabrication, and installation of equipment. Also included are costs for initial spare parts, freight, software, maintenance, operations manuals relating to specific equipment and design changes during construction and installation, and other activities related to transition of procured equipment to the Service and/or Joint Warfighter, as applicable.</p> <p>The FY 2027 request for CBWE will, based on service component requirements, purchase a replacement Mobile Munition Assessment System and up to 3 Interim Holding Facilities to ensure readiness to conduct assessment of suspect chemical warfare material and temporarily store confirmed chemical warfare material in a safe, temporary facility, in accordance with explosives and environmental storage regulations.</p>		

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The Counter small Unmanned Aircraft System Activities, Domestic Prepare Against WMD, Defense Industrial base & Supply Chain Resiliency, CWMD Systems Procurement, and Enterprise Portals programs did not receive funding in FY 2026 and have no request for FY 2027.

(t) indicates the presence of a P-5a

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Exhibit P-5a, Procurement History and Planning: PB 2027 Office of the Secretary Of Defense							Date: April 2026				
Appropriation / Budget Activity / Budget Sub Activity: 0300D / 01 / 1			P-1 Line Item Number / Title: 30 / Major Equipment, OSW				Item Number / Title [DODIC]: 2 / OUSW(A&S) - Procurement Programs				

Cost Elements	O O C	FY	Contractor and Location	Method/Type or Funding Vehicle	Location of PCO	Award Date	Date of First Delivery	Qty (Each)	Unit Cost (\$ M)	Specs Avail Now?	Date Revision Available	RFP Issue Date
Rad/Nuc Def Mod Proc		2026	Naval Information Warfare Center - Pacific (NIWC-PAC) / San Diego, CA	MIPR	NIWC-PAC/San Diego, CA	Dec 2025	Sep 2026	1	1.980			
Rad/Nuc Def Mod Proc		2026	Classified / Classified	MIPR	Classified	Feb 2026		1	0.125			
Rad/Nuc Def Mod Proc		2026	Classified / Classified	MIPR	Classified	Mar 2026		11	0.098			
Sustainment Transition Capabilities (F-35 Section 142)		2026 ⁽¹⁾	Pratt & Whitney / East Hartford, CT	SS / FP	Program Office, Crystal City, VA	Jul 2026	Sep 2026	1	20.000			Aug 2025
Sustainment Transition Capabilities (F-35 Section 142)		2026 ⁽²⁾	Lockheed Martin / Fort Worth, TX	SS / FP	Joint Program Office, Crystal City, VA	Jul 2026	Sep 2026	1	20.000			Aug 2025

Remarks:

The Sustainment Transition Capabilities PE 0606829D8Z funding supports the F-35 requirement to accomplish FY22 NDAA Section 142 which requires the Department to transition Sustainment functions from the F-35 Joint Program Office to the Military Departments (MILDEPs) of the Air Force and Navy no later than end of 2027. The Under Secretary of Defense (USD) Acquisition & Sustainment (A&S) Report to Congress dated 30 January 2023, states that the MILDEPs will achieve Initial Operating Capability (IOC) by end of 2027 to act as the Inventory Control Point (ICP) and reach Full Operating Capability (FOC) by end of 2029. Additionally, for NDAA Section 142 to effectively occur, FY24 NDAA Section 1005 mandates that the Department achieve an unmodified audit opinion by the end of 2028. To achieve both statutory requirements and allow the MIPDEPS to assume ICP control by the end of 2027, the Department requires a Logistics Information Technology (LogIT) network that will facilitate necessary data exchange via Department standard Defense Logistics Management Standard (DLMS) transactions and the F-35 prime vendor systems. Once the network is established the Departments' financial and business systems will have enabled capability for full asset visibility, financial transactions, and Inventory Control Points (ICPs) accountability operations. This investment will deliver that data architecture design, implementation, and capability which will provide the MILDEPs with the necessary asset visibility and controls to assume full ICP responsibilities from the prime vendors.

Will only hit ~25% obligation of FY 2026 Procurement by end of year one. JIIL data from first prime, and likely second prime, was significantly less than expected for the data elements in JIIL. As a result, year one obligation is lower than target, which enables the Department to pursue full provisioning across a larger body of the spares pool. MILDEPs will create NSNs for the spares pool and assess the JIIL data to be delivered over the next year starting in June 2026 to prioritize systems and additional Engineering Data for Provisioning (EDFP) needed. This data is expected to be higher cost, especially if through the prime. MILDEPs will explore options to pursue directly from Original Equipment Manufacturers where able, and the additional data will enhance ability of the MILDEPs to act as Government Inventory Control Point by pursuing alternative sources of supply for repair/procurement. From the end of FY 2026 and into FY 2027 as outlined in the P40 tables, we will aggressively pursue the purchase of the additional EDPF with MILDEPs and obligate remaining FY 2026 and FY 2027 procurement.

Within the Rad/Nuc Def Mod Proc line, \$2.129 of \$5.322 is unobligated at the publishing of this exhibit which affects the reported per unit costs. The unit cost reflected in the P-5 Rad/Nuc Def Mod Proc Line is the average unit cost of all quantities. For detailed unit costs of each procurement item, see the associated P-5A.

Details for the classified lines of the Rad/Nuc Def Mod Proc program are available at a higher classification.

Footnotes:

⁽¹⁾ Once contract awarded, delivery is expected to start within a couple weeks after award as a Contracted Data Requirements List (CDRL) of a grouping of parts by sub-system, and continue to be delivered in subsequent parts groups every 1-2 weeks with completion in approximate 12-15 months.

⁽²⁾ Once contract awarded, delivery is expected to start within a couple weeks after award as a Contracted Data Requirements List (CDRL) of a grouping of parts by sub-system, and continue to be delivered in subsequent parts groups every 1-2 weeks with completion in approximate 12-15 months.

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Exhibit P-5, Cost Analysis: PB 2027 Office of the Secretary Of Defense		Date: April 2026
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ID Code (A=Service Ready, B=Not Service Ready) :	MDAP/MAIS Code:
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Resource Summary	Prior Years	FY 2025	FY 2026	FY 2027 Base	FY 2027 OOC	FY 2027 Total
Procurement Quantity (<i>Units in Each</i>)	-	-	-	-	-	-
Gross/Weapon System Cost (<i>\$ in Millions</i>)	532.356	400.897	325.533	100.000	0.000	100.000
Less PY Advance Procurement (<i>\$ in Millions</i>)	-	-	-	-	-	-
Net Procurement (P-1) (<i>\$ in Millions</i>)	532.356	400.897	325.533	100.000	0.000	100.000
Plus CY Advance Procurement (<i>\$ in Millions</i>)	-	-	-	-	-	-
Total Obligation Authority (<i>\$ in Millions</i>)	532.356	400.897	325.533	100.000	0.000	100.000

(The following Resource Summary rows are for informational purposes only. The corresponding budget requests are documented elsewhere.)

Initial Spares (<i>\$ in Millions</i>)	-	-	-	-	-	-
Gross/Weapon System Unit Cost (<i>\$ in Millions</i>)	-	-	-	-	-	-

Note: Subtotals or Totals in this Exhibit P-5 may not be exact or sum exactly due to rounding.

Cost Elements	Prior Years			FY 2025			FY 2026			FY 2027 Base			FY 2027 OOC			FY 2027 Total		
	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)
Support - Accelerate the Procurement and Fielding of Innovative Technologies Cost																		
Accelerate the Procurement and Fielding of Innovative Technologies	-	-	532.356	-	-	400.897	-	-	325.533	-	-	100.000	-	-	0.000	-	-	100.000
<i>Subtotal: Support - Accelerate the Procurement and Fielding of Innovative Technologies Cost</i>	-	-	532.356	-	-	400.897	-	-	325.533	-	-	100.000	-	-	-	-	-	100.000
Gross/Weapon System Cost	-	-	532.356	-	-	400.897	-	-	325.533	-	-	100.000	-	-	0.000	-	-	100.000

Remarks:

The Accelerate the Procurement and Fielding of Innovative Technologies (APFIT) program is authorized in Section 861 of the FY 2025 National Defense Authorization Act (NDAA). APFIT is a competitive, merit-based internal Department of War (DoW) process to solicit, evaluate and select projects for \$10 - \$50 million of procurement funding, with priority to those provided by small businesses and non-traditional defense innovators. APFIT accelerates the delivery of these capabilities to the Services and Agencies by providing critical procurement funding to programs with production-ready capability and a current procurement funding disconnect, thereby enabling the transition of the program across the "valley of death."

The FY 2027 request for APFIT supports the Assistant Secretary of War for Mission Capabilities (ASW(MC)) objective to accelerate transition and fielding of innovative technologies throughout the DoW. The purpose of the APFIT program is to facilitate transition of capabilities developed by small business or non-traditional performers into initial production. Project selection is guided by the National Defense Strategy, the Under Secretary of the War for Research and Engineering National Defense Science and Technology Strategy, and the Chairman's Gap Assessment, with input from the Joint Staff, the Under Secretary of War for Acquisition and Sustainment (OUSW(A&S)), and the Service Acquisition Executive Offices. This funding is required to carry out Section 861 of the FY 2025 National Defense Authorization Act (NDAA).

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Exhibit P-5, Cost Analysis: PB 2027 Office of the Secretary Of Defense		Date: April 2026
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ID Code (A=Service Ready, B=Not Service Ready) :	MDAP/MAIS Code:
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The FY 2026 spend plan amount for Procurement, Defense-Wide (APFIT) includes \$325,500 thousand of discretionary and \$1,030,000 thousand of mandatory (reconciliation) for total of \$1,355,500 thousand. In FY 2026, the program executed its largest single award in history totaling \$49.7 million with an average award of over \$30 million per project. The APFIT program has now accumulatively awarded over \$1.4 billion to over 75 companies, accelerating capabilities an average of two years with more than \$3.2 billion of follow-on procurements. These milestones strengthen both our warfighters and the small businesses that power American innovation across the defense industrial base.

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Exhibit P-5, Cost Analysis: PB 2027 Office of the Secretary Of Defense		Date: April 2026
Appropriation / Budget Activity / Budget Sub Activity: 0300D / 01 / 1	P-1 Line Item Number / Title: 30 / Major Equipment, OSW	Item Number / Title [DODIC]: 4 / OUSW(R&E) - Mission Engineering and Integration Activity

ID Code (A=Service Ready, B=Not Service Ready) :	MDAP/MAIS Code:
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Resource Summary	Prior Years	FY 2025	FY 2026	FY 2027 Base	FY 2027 OOC	FY 2027 Total
Procurement Quantity <i>(Units in Each)</i>	-	-	-	-	-	-
Gross/Weapon System Cost <i>(\$ in Millions)</i>	-	-	-	12.000	-	12.000
Less PY Advance Procurement <i>(\$ in Millions)</i>	-	-	-	-	-	-
Net Procurement (P-1) <i>(\$ in Millions)</i>	-	-	-	12.000	-	12.000
Plus CY Advance Procurement <i>(\$ in Millions)</i>	-	-	-	-	-	-
Total Obligation Authority <i>(\$ in Millions)</i>	-	-	-	12.000	-	12.000

(The following Resource Summary rows are for informational purposes only. The corresponding budget requests are documented elsewhere.)

Initial Spares <i>(\$ in Millions)</i>	-	-	-	-	-	-
Gross/Weapon System Unit Cost <i>(\$ in Millions)</i>	-	-	-	-	-	-

Note: Subtotals or Totals in this Exhibit P-5 may not be exact or sum exactly due to rounding.

Cost Elements	Prior Years			FY 2025			FY 2026			FY 2027 Base			FY 2027 OOC			FY 2027 Total		
	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>
Support - Mission Engineering and Integration Activity Cost																		
Mission Engineering and Integration Activity	-	-	-	-	-	-	-	-	-	-	-	12.000	-	-	-	-	-	12.000
<i>Subtotal: Support - Mission Engineering and Integration Activity Cost</i>	-	-	-	-	-	-	-	-	-	-	-	12.000	-	-	-	-	-	12.000
Gross/Weapon System Cost	-	-	-	-	-	-	-	-	-	-	-	12.000	-	-	-	-	-	12.000

Remarks:

This is not a new start. The Mission Engineering and Integration Activity (MEIA) represents a strategic consolidation and continuation of several key, mission-focused efforts. MEIA now integrates previously distinct activities, including Mission Engineering, Joint Lethality Engineering, and Multi-Domain Joint Operations. It also consolidates digital platforms such as the Joint Capability Development Environment (JCDE) and the Secure Advanced Framework for Simulation and Modeling (SAFE-SiM). This realignment of funds and organizational structures creates a unified enterprise framework designed to streamline decision-making, accelerate the delivery of capabilities to the Joint Force, and provide more rigorous, analytics-based insights to solve critical operational problems with greater speed and efficiency. MEIA is institutionalized across the Department of War (DoW) pursuant to the Secretary of War memorandum "Reforming the Joint Requirements Process to Accelerate Fielding of Warfighting Capabilities" dated August 20, 2025 and established under the authority of the Under Secretary of War for Research and Engineering (USW(R&E)), and in partnership with the Under Secretary of War for Acquisition and Sustainment (USW(A&S)). MEIA, the DoW's enterprise framework and approach for delivering capability at speed to the Joint Force, is an engineering-based system that will procure hardware to implement WARPATh.

The FY 2027 request for MEIA supports plans to procure hardware used for CONUS hybrid networks and INDOPACOM to facilitate distribution of the network services. This procurement for MEIA will provide Department decision-makers with the analytical rigor, technology-driven insights, and operational analysis needed to make decisions and allocate resources for the right capabilities to help solve the Joint Force's most critical operational problems. MEIA is purpose-built to compress decision timelines, shorten development cycles, and accelerate the delivery and operational integration of technologies and capabilities that yield overwhelming combat power for the Joint Force.

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Exhibit P-5, Cost Analysis: PB 2027 Office of the Secretary Of Defense		Date: April 2026
Appropriation / Budget Activity / Budget Sub Activity: 0300D / 01 / 1	P-1 Line Item Number / Title: 30 / Major Equipment, OSW	Item Number / Title [DODIC]: 5 / OUSW(R&E) - Artificial Intelligence Arsenal Strategy Development

ID Code (A=Service Ready, B=Not Service Ready) : B	MDAP/MAIS Code:
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Resource Summary	Prior Years	FY 2025	FY 2026	FY 2027 Base	FY 2027 OOC	FY 2027 Total
Procurement Quantity (<i>Units in Each</i>)	-	-	-	-	-	-
Gross/Weapon System Cost (<i>\$ in Millions</i>)	-	-	-	0.000	-	0.000
Less PY Advance Procurement (<i>\$ in Millions</i>)	-	-	-	-	-	-
Net Procurement (P-1) (<i>\$ in Millions</i>)	-	-	-	0.000	-	0.000
Plus CY Advance Procurement (<i>\$ in Millions</i>)	-	-	-	-	-	-
Total Obligation Authority (<i>\$ in Millions</i>)	-	-	-	0.000	-	0.000

(The following Resource Summary rows are for informational purposes only. The corresponding budget requests are documented elsewhere.)

Initial Spares (<i>\$ in Millions</i>)	-	-	-	-	-	-
Gross/Weapon System Unit Cost (<i>\$ in Millions</i>)	-	-	-	-	-	-

Note: Subtotals or Totals in this Exhibit P-5 may not be exact or sum exactly due to rounding.

Cost Elements	Prior Years			FY 2025			FY 2026			FY 2027 Base			FY 2027 OOC			FY 2027 Total		
	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)	Unit Cost (\$ M)	Qty (Each)	Total Cost (\$ M)
Hardware - AI Infrastructure Cost																		
Recurring Cost																		
AI Infrastructure	-	-	-	-	-	-	-	-	-	-	-	0.000	-	-	-	-	-	0.000
<i>Subtotal: Recurring Cost</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Subtotal: Hardware - AI Infrastructure Cost</i>	-	-	-	-	-	-	-	-	-	-	-	0.000	-	-	-	-	-	0.000
Gross/Weapon System Cost	-	-	-	-	-	-	-	-	-	-	-	0.000	-	-	-	-	-	0.000

Remarks:

The FY 2027 request for Procurement, Defense-Wide for Artificial Intelligence (AI) Arsenal Strategy Development includes \$0 thousand of discretionary and \$29,500,000 thousand of mandatory for a total of \$29,500,000 thousand. The mandatory funding supports the AI Arsenal initiative which is designed to maximize the Department of War and federal buying power for AI infrastructure. It enables the Department to transition from funding scattered clusters of Graphics Processing Units (GPUs) to an organized AI infrastructure portfolio covering strategic to tactical AI compute requirements. The initiative includes the concurrent construction of a full portfolio of hardened, Sensitive Compartmented Information Facility (SCIF)-accredited data center facilities across multiple sites and the procurement and installation of the initial fleet of state-of-the-art GPUs and AI supercomputers within the newly built data centers.

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Exhibit P-5, Cost Analysis: PB 2027 Office of the Secretary Of Defense		Date: April 2026
Appropriation / Budget Activity / Budget Sub Activity: 0300D / 01 / 1	P-1 Line Item Number / Title: 30 / Major Equipment, OSW	Item Number / Title [DODIC]: 6 / OUSW(P) - RPMC COOP

ID Code (A=Service Ready, B=Not Service Ready) :	MDAP/MAIS Code:
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Resource Summary	Prior Years	FY 2025	FY 2026	FY 2027 Base	FY 2027 OOC	FY 2027 Total
Procurement Quantity (<i>Units in Each</i>)	-	-	-	-	-	-
Gross/Weapon System Cost (<i>\$ in Millions</i>)	-	-	0.691	10.894	0.000	10.894
Less PY Advance Procurement (<i>\$ in Millions</i>)	-	-	-	-	-	-
Net Procurement (P-1) (<i>\$ in Millions</i>)	-	-	0.691	10.894	0.000	10.894
Plus CY Advance Procurement (<i>\$ in Millions</i>)	-	-	-	-	-	-
Total Obligation Authority (<i>\$ in Millions</i>)	-	-	0.691	10.894	0.000	10.894

(The following Resource Summary rows are for informational purposes only. The corresponding budget requests are documented elsewhere.)

Initial Spares (<i>\$ in Millions</i>)	-	-	-	-	-	-
Gross/Weapon System Unit Cost (<i>\$ in Millions</i>)	-	-	-	-	-	-

Note: Subtotals or Totals in this Exhibit P-5 may not be exact or sum exactly due to rounding.

Cost Elements	Prior Years			FY 2025			FY 2026			FY 2027 Base			FY 2027 OOC			FY 2027 Total		
	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>
Support - RPMC COOP Cost																		
RRMC COOP	-	-	-	-	-	-	-	-	0.691	-	-	10.894	-	-	-	-	-	10.894
<i>Subtotal: Support - RPMC COOP Cost</i>	-	-	-	-	-	-	-	-	0.691	-	-	10.894	-	-	-	-	-	10.894
Gross/Weapon System Cost	-	-	-	-	-	-	-	-	0.691	-	-	10.894	-	-	0.000	-	-	10.894

Remarks:

The FY 2027 request for OUSW(P) is classified. Additional information is available at a higher classification.

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Exhibit P-5, Cost Analysis: PB 2027 Office of the Secretary Of Defense	Date: April 2026
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Appropriation / Budget Activity / Budget Sub Activity: 0300D / 01 / 1	P-1 Line Item Number / Title: 30 / Major Equipment, OSW	Item Number / Title [DODIC]: 7 / OUSW(P) - Other COOP
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ID Code (A=Service Ready, B=Not Service Ready) :	MDAP/MAIS Code:
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Resource Summary	Prior Years	FY 2025	FY 2026	FY 2027 Base	FY 2027 OOC	FY 2027 Total
Procurement Quantity <i>(Units in Each)</i>	-	-	-	-	-	-
Gross/Weapon System Cost <i>(\$ in Millions)</i>	-	-	-	3.400	-	3.400
Less PY Advance Procurement <i>(\$ in Millions)</i>	-	-	-	-	-	-
Net Procurement (P-1) <i>(\$ in Millions)</i>	-	-	-	3.400	-	3.400
Plus CY Advance Procurement <i>(\$ in Millions)</i>	-	-	-	-	-	-
Total Obligation Authority <i>(\$ in Millions)</i>	-	-	-	3.400	-	3.400

(The following Resource Summary rows are for informational purposes only. The corresponding budget requests are documented elsewhere.)

Initial Spares <i>(\$ in Millions)</i>	-	-	-	-	-	-
Gross/Weapon System Unit Cost <i>(\$ in Millions)</i>	-	-	-	-	-	-

Note: Subtotals or Totals in this Exhibit P-5 may not be exact or sum exactly due to rounding.

Cost Elements	Prior Years			FY 2025			FY 2026			FY 2027 Base			FY 2027 OOC			FY 2027 Total		
	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>
Support - USWP Other COOP Cost																		
Support/USWP Other Coop	-	-	-	-	-	-	-	-	-	-	-	3.400	-	-	-	-	-	3.400
Subtotal: Support - USWP Other COOP Cost	-	-	-	-	-	-	-	-	-	-	-	3.400	-	-	-	-	-	3.400
Gross/Weapon System Cost	-	-	-	-	-	-	-	-	-	-	-	3.400	-	-	-	-	-	3.400

Remarks:

The FY 2027 request for OUSW(P) is classified. Additional information is available at a higher classification.

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Exhibit P-5, Cost Analysis: PB 2027 Office of the Secretary Of Defense		Date: April 2026
Appropriation / Budget Activity / Budget Sub Activity: 0300D / 01 / 1	P-1 Line Item Number / Title: 30 / Major Equipment, OSW	Item Number / Title [DODIC]: 8 / OUSW(I&S) - Advanced Intelligence Capabilites

ID Code (A=Service Ready, B=Not Service Ready) :	MDAP/MAIS Code:
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Resource Summary	Prior Years	FY 2025	FY 2026	FY 2027 Base	FY 2027 OOC	FY 2027 Total
Procurement Quantity <i>(Units in Each)</i>	-	-	-	-	-	-
Gross/Weapon System Cost <i>(\$ in Millions)</i>	-	-	-	3.711	-	3.711
Less PY Advance Procurement <i>(\$ in Millions)</i>	-	-	-	-	-	-
Net Procurement (P-1) <i>(\$ in Millions)</i>	-	-	-	3.711	-	3.711
Plus CY Advance Procurement <i>(\$ in Millions)</i>	-	-	-	-	-	-
Total Obligation Authority <i>(\$ in Millions)</i>	-	-	-	3.711	-	3.711

(The following Resource Summary rows are for informational purposes only. The corresponding budget requests are documented elsewhere.)

Initial Spares <i>(\$ in Millions)</i>	-	-	-	-	-	-
Gross/Weapon System Unit Cost <i>(\$ in Millions)</i>	-	-	-	-	-	-

Note: Subtotals or Totals in this Exhibit P-5 may not be exact or sum exactly due to rounding.

Cost Elements	Prior Years			FY 2025			FY 2026			FY 2027 Base			FY 2027 OOC			FY 2027 Total		
	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>	Unit Cost <i>(\$ M)</i>	Qty <i>(Each)</i>	Total Cost <i>(\$ M)</i>
Support - Advanced Intelligence Capabilities Cost																		
Advanced Intelligence Capabilities	-	-	-	-	-	-	-	-	-	-	-	3.711	-	-	-	-	-	3.711
<i>Subtotal: Support - Advanced Intelligence Capabilities Cost</i>	-	-	-	-	-	-	-	-	-	-	-	3.711	-	-	-	-	-	3.711
Gross/Weapon System Cost	-	-	-	-	-	-	-	-	-	-	-	3.711	-	-	-	-	-	3.711

Remarks:

The FY 2027 request for OUSW(I&S) is classified. Additional information is available at a higher classification.

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